

# Capital Market Day Fresenius Kabi, December 8, 2004

## Agenda (Part I)

Time	Presentation	Speaker
10.00 a.m.	Welcome / Opening Remarks	Birgit Grund, SVP Investor Relations Fresenius AG
10.05 a.m.	Fresenius Kabi – A Promising Business	Dr. Ulf M. Schneider, President & CEO Fresenius AG
10.15 a.m.	A Life-Saving Product Portfolio  Living with Clinical Nutrition	Prof. Dr. Staffan Bark, SVP Medical Affairs Fresenius Kabi AG
10.45 a.m.	Business Overview	Rainer Baule, President & CEO Fresenius Kabi AG
11.15 a.m.	Established Markets – Sustainable and Profitable Growth	Marc Crouton, President Region Europe / America / Middle East & Africa Fresenius Kabi AG
11.55 a.m.	Emerging Markets – Opportunities for Growth	Mats Henriksson, President Region Asia-Pacific Fresenius Kabi AG
12.35 p.m.	Q+A Session	all
1.00 p.m.	Lunch Buffet	all

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## Agenda (Part II)

Time	Presentation	Speaker
1.45 p.m.	Clinical Nutrition	Mats Henriksson, President Region Asia-Pacific Fresenius Kabi AG
2.05 p.m.	Infusion Therapy	Marc Crouton, President Region Europe / America / Middle East & Africa Fresenius Kabi AG
2.25 p.m.	Medical Devices	Klaus Mokros, President Central Europe Fresenius Kabi AG
2.45 p.m.	Production, Processes, Technologies	Dr. Michael Schönhofen, President Production & Technology Fresenius Kabi AG
3.05 p.m.	Q+A Session	all
3.20 p.m.	Financial Reporting / Financial Targets	Christian Fischer, CFO Fresenius Kabi AG
3.40 p.m.	Strategy and Outlook	Rainer Baule, President & CEO Fresenius Kabi AG
4.00 p.m.	Q+A Session	all
4.15 p.m.	Closing Remarks	Dr. Ulf M. Schneider, President & CEO Fresenius AG
4.25 p.m.	End of Conference	